



Report - December 2012

## State of the Chains, 2012

Our fifth annual ranking of national retailers in NYC shows that the number of chain stores in New York City increased for the fifth straight year in 2012, paced by strong growth in the Bronx and continued expansion from top retailers Dunkin Donuts and Subway.

by Kahliah Laney

[Click here to read the full report \(PDF\).](#)

Our fifth annual ranking of national retailers in New York City shows a 2.4 percent increase in the total number of chainstores over the past year, compared to a 1.8 percent gain in stores between 2010 and 2011. Although prominent retailers like Filene's Basement and Betsey Johnson closed during the past year, fewer national retailers overall contracted—only 23.5 percent of the companies on our list reduced their retail footprint in the city, compared to 31 percent last year—and more expanded (29.1 percent of retailers had a net increase in stores vs. 28 percent in 2011). This marks the fifth straight year there has been a net increase in the number of national chain stores in the five boroughs.

Our analysis shows that the 310 retailers that were listed on last year's ranking expanded from a total of 7,019 stores in 2011 to 7,190 stores in 2012, a 2.4 percent increase. (Overall, our ranking this year lists 306 national retailers, which have a total of 7,232 stores in the city. This total includes the stores from four retailers we included on our list for the first time this year and also reflects a handful of retailers that shut down over the past year.)

Over the past year, the number of national retail store locations grew in every borough but Staten Island, which had a 0.7 percent decrease. Of all the boroughs, the Bronx experienced the largest percentage increase in the number of retail locations (4.3 percent), going from 809 store locations in 2011 to 844 in 2012. It is the second consecutive year of rapid retail expansion in the Bronx, which had the second highest rate of growth (3.8 percent) of all the boroughs last year. Manhattan, which actually experienced a decrease in the number of store locations between 2010 and 2011, registered a 2.6 percent increase this year. Brooklyn (up 2.6 percent) and Queens (up 2.1 percent) also experienced gains in national retail stores

over the past year.

For the fifth consecutive year, Dunkin Donuts tops our list as the largest national retailer in New York City, with a total of 484 stores. Over the past year, it had a net increase of 18 stores in the city (a 3.9 percent gain) and is on the precipice of becoming the first national retailer with 500 stores in the five boroughs. Subway remains the second largest retailer in the city and has 24 more stores than last year (a net gain of 5.6 percent over 2011). In 2010, Dunkin Donuts had 77 more stores than Subway, but this year the donut retailer only had 30 more stores. Starbucks registered a net gain of nine stores over the past year (a 3.4 percent increase) and regained its position as the third largest retailer in New York City, overtaking MetroPCS, which had moved up to the third spot last year. Starbucks also has the most stores in Manhattan, by far, with 200 of its 272 New York City locations in the borough.

Of the 10 largest national retailers in the city, T-Mobile added the most stores over the past year (13 – going from 161 to 174 stores overall) while GNC had the largest percentage growth (9.2 percent, going from 131 to 143 stores). Other retailers with notable increases over the past year include: Potbelly sandwich shop, which jumped from four stores in 2011 to 12 in 2012 (a 200 percent increase); Panera Bread, which went from eight stores last year to 13 this year (a 62.5 percent gain); 7-Eleven, which added 15 stores (from 83 to 98); and M.A.C. Cosmetics, which jumped from nine to 12 stores. In addition, Family Dollar added five stores over the past year and has grown from five stores in 2010 to 54 in 2012, with nearly half of those stores located in Brooklyn.

Retailers that contracted over the last year include White Castle (declining from 34 stores in 2011 to 29 in 2012), Avenue (from 16 to 9), Curves (from 19 to 15), Mandee (from 22 to 16), Blockbuster (from 10 to 6), Blimpie (from 23 to 19) and the Body Shop (from 14 to 11). In addition to Filene's and Betsey Johnson, companies that closed all of their stores in the city include 1-800-Mattress, Esprit, Le Château, Epic and The Athlete's Foot. Roughly half of the retailers on our list (47.4 percent) maintained the same number of stores they had the previous year.

Like last year, there were only 14 retailers with more than 100 locations in the city. But two others, 7-Eleven (98 stores) and Sleepy's (97 stores) are on the cusp.

Among the retailers with significant growth over the past year:

- NY Sport's Club: 53 locations up from 42 in 2011
- 7-Eleven: 98 locations, up from 83 in 2011 (and from 59 stores in 2009)
- GNC: 143 locations, up from 131 in 2011 (and from 110 in 2009)
- T-Mobile: 174 locations, up from 161 in 2011 (and from 96 in 2009)
- Potbelly Sandwich Shop: 12 locations, up from 4 in 2011
- Panera Bread: 13 locations, up from 8 in 2011
- Tasti D-Lite: 25 locations, up from 18 in 2011 (but still down from 41 locations in 2009)
- Sleepy's: 97 locations up from 89 in 2011 (but still down from 108 locations in 2009)

Among the retailers that contracted:

- Betsey Johnson: closed all four of its stores
- Filene's Basement: closed its last three stores
- 1-800-Mattress: closed its last five stores
- Esprit: closed all of its four stores

- Avenue: 9 locations, down from 16
- Blockbuster: 6 locations, down from 10 last year (and from 45 stores in 2009)
- Mailboxes Etc.: 1 location, down from 4
- Mandee: 16 locations, down from 22 in 2011
- L'Occitane: 9 locations, down from 12
- Metro PCS: 261 stores, down from 272 stores in 2011 (but still up from only 7 locations in 2009)

The New Springville zip code in Staten Island 10314 still has the largest number of chains of any other zip code in the city, most likely as a result of the Staten Island Mall being located there. Other zip codes with a large number of chains also have malls including 10001, the neighborhood in Midtown Manhattan that is home to the Manhattan Mall; 11373, the Corona/Elmhurst neighborhood home to the Queens Center Mall; 11234, which is home to Kings Plaza Shopping Center in Flatlands; and 11201, home to Fulton Mall in Downtown Brooklyn.

Many neighborhoods also saw significant increases in the number of locations over the past year. East New York, for instance, added ten stores over the last year up to 49 from 39. Brownsville added six stores, while the Kew Gardens/Richmond hill neighborhood added four stores. Mott Haven also added four store locations while Williamsbridge added 12 store locations.

We found that there are 24 chain stores per square mile and 1,140 people for every chain in the city. Manhattan still has the highest concentration of chain stores at 119 per square mile, compared to 113 per square mile last year. The remaining boroughs have significantly fewer chain stores per square mile. However, with the exception of Staten Island, they all have slightly more than the previous year: The Bronx (19), Brooklyn (18), Queens (15), Staten Island (7).

The remainder of this report details a comprehensive ranking of national chains in New York city by their number of store locations, the number of store locations in each zip code, zip codes with the most and least number of chains and zip codes with the most and least number of chains by borough.

## RELATED PRESS

[Well, Everyone Has to Pay Taxes](#)

*The New York Times*, by Patrick McGeehan, December 17, 2012

[Harlem Experiences an Influx of National Retailers](#)

*Meet Me Uptown*, January 02, 2013

[Chain Reaction: Dunkin' Donuts Leads Relentless Metastisization Of NYC Chains](#)

*Gothamist*, by Garth Johnston, December 17, 2012

[Big retailers moved uptown in greatest numbers in 2012](#)

*NYDailyNews*, by Douglas Feiden, December 26, 2012

[Subway gains on Dunkin' as NY's biggest chain](#)

*Crain's New York Business*, by Adrianna Pasquarelli, December 17, 2012

[Mom-and-pops facing stiff competition on Staten Island](#)

*Staten Island Advance*, by Mark D. Stein, January 16, 2013

Dunkin Donuts, Subway stay NYC's top retail chains

*The Wall Street Journal*, December 17, 2012

As more chains hit the city could mom and pop be in trouble?

*amNew York*, by Tim Herrera, April 15, 2013

Chain store city: Dunkin Donuts still leads, but Subway's coming up fast

*Capital New York*, by Dana Rubinstein, December 17, 2012

Newsstands Look for Bigger Slice of Retail Pie

*Epoch Times*, by Ivan Pentchoukov, June 06, 2013

Bronx Sees Biggest Influx of Chain Stores Amid Citywide Rise, Report Shows

*DNA Info*, by Andrea Swalec, December 18, 2012

Documenting the Dwindling Number of Manhattan Bodegas

*Wall Street Journal*, by Lana Bortolot, August 06, 2013

Fewer chain stores on Staten Island than year ago, study reveals • •

*SI Live*, by Judy L. Randall, December 18, 2012

E. Village warpath against 7-Eleven

*New York Post*, by Kate Briquetelet, August 18, 2013

Dunkin' tops NYC list with 484 outlets

*The Boston Globe*, December 18, 2012

Behind the restaurant job boom

*Crain's New York Business*, by Greg David, September 16, 2013

Big retail chains are rapidly closing in New York City

*Fox Business*, by Jade Scipioni, January 28, 2019

The exodus of New York City's endangered middle class

*New York Post*, by John Aidan Byrne, December 22, 2018

Big Retail, Food Chains Closing Shop In New York City In Record Numbers

*Yonkers Daily Voice*, by Zak Failla, January 10, 2019

Shake Shack shares fall as restaurants cannibalize one another



CENTER FOR AN URBAN FUTURE  
120 Wall Street, 20th Floor, New York, NY 10005

[cuf@nycfuture.org](mailto:cuf@nycfuture.org) © All Rights Reserved.